



P.O. Box 1045, Bullhead City, AZ 86430

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September 24, 2012

Via Email: [WAPAOpsStudy@wapa.gov](mailto:WAPAOpsStudy@wapa.gov)

Mr. Darrick Moe  
Western Area Power Administration  
P.O. Box 6457  
Phoenix, AZ 85005-6457

RE: Operations Study Report

Dear Darrick:

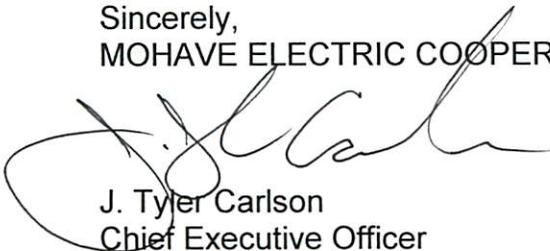
It appears that a lot of work has gone on internal to Western and with consultants to come to the Operations Study Report that was distributed on August 9, 2012.

However, painfully little work was done with the local people (rate-paying Customers) who are end users of the products and services of Western, as well as bear the ultimate repayment obligation of the projects. We will ask that Western stop this process and re-start it with a real grass-roots Customer collaboration from the local Customers in the Regions before a coordinated compilation of the plans are attempted at a Western-wide level.

Once local issues and items have been agreed to be studied, and agreement reached with the Customers as to how the studies and recommended actions will be funded, then proceeding with Western-wide studies would be appropriate.

It seems that Western has drifted from the traditional local, ground-up planning method and is embracing a more top-down approach, which is not the origin of Western in its creation. Western was legislatively created from out of the USBR, and that legislation contemplated project by project attention. One of the issues that brought about the creation of Western was the need for attention to local and regional needs.

Sincerely,  
MOHAVE ELECTRIC COOPERATIVE, INC.



J. Tyler Carlson  
Chief Executive Officer

